

Purpose tonight is to brief the audience on the Offensive Concept as it stands now.

The problem we've identified involves changing the dynamics in Baghdad – specifically, how do we reduce sectarian violence in and around Baghdad while helping the GOI make progress toward security self-reliance

Agenda

-Conditions

-Mission and intent

-Concept sketch by phase

-Associated risk

It's important before we begin to provide some context to this planning effort, particularly since it represents a something of a shift from where MNC-I appeared to be heading with the Transition Bridging Strategy The commander sees this operation as a pre-cursor to the accelerated transition contemplated by the bridging strategy; as we progress through the phases, it should become clear that the escalation of offensive activity is intended to set the conditions for the successful implementation of the bridging strategy; in fact, the endstates of both are very similar

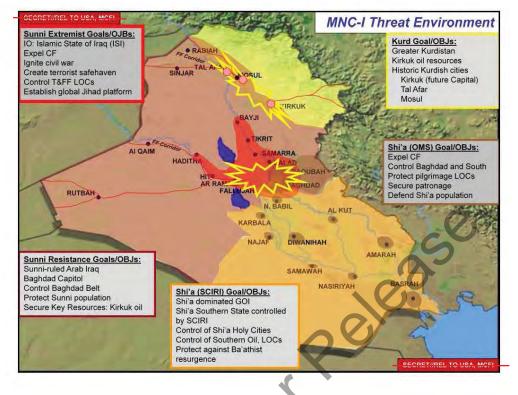
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	SPM Agenda
	Operational Timeline
	Intelligence Assessment
	Proposed Mission
	Proposed Intent
	Initial Concept of Operation
	C2 Relationships – MND-B / MOI / MOD
	Initial Concept of Support
	- Political LOO
	- Economic LOO
	- 10
	- PAO
	- ISF
	- Fires/Effects
	– ALO/Air
	- CMO
	- Engineering
	- Sustainment
	- Force Generation
	- Legal
	- SOF
	- Signal
	Way Ahead / Planning Timeline
	Proposed Names for the Operation
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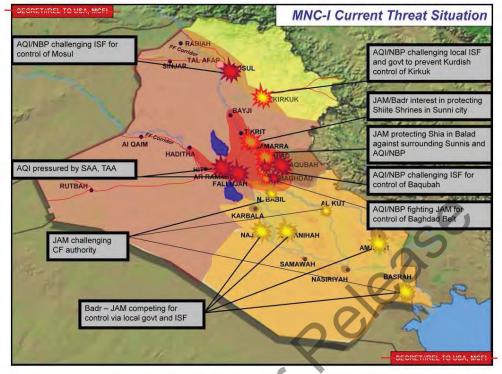
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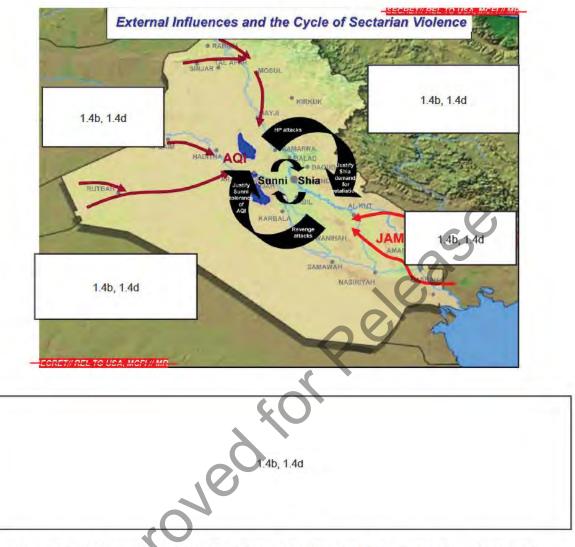
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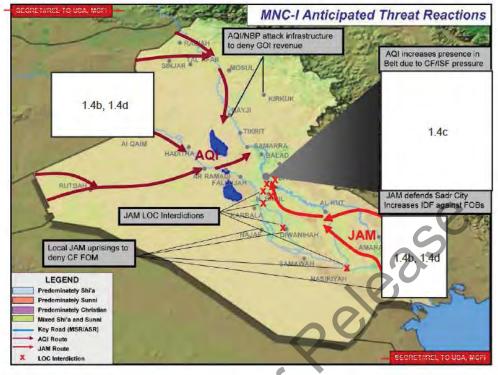


AQI conducts HP attacks against Shia civilians, who then seek both protection and retaliation. JAM provides retaliation thru EJKs against Sunni civilians, which causes Sunni civilians to tolerate AQI's activities, to the point of offering safehavens in their homes in exchange for protection against JAM.

As the violence continues, Sunni and Shia ethno-sectarian identities are hardening, undermining the chance for Reconciliation.

JAM benefits from the instability in Iraq because it justifies its reason for existence as the Defender of the Shia.

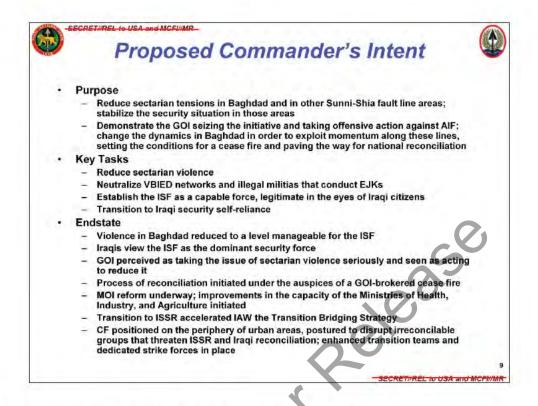
AQI benefits from the instability in Iraq because it allows T&FF sanctuaries to exist and provides both the motivation and the opportunity for new recruits to join the jihad.





This a pre-decisional mission statement

It encapsulates the commander's vision of conducting offensive operations focused in and around Baghdad and later shifting to the implementation of the Bridging Strategy – accelerating transition to the ISF once the conditions have been better established to do so



The commander's intent is pre-decisional as well

It reflects the dual purposes of reducing sectarian tensions while facilitating the GOI's transition to security self-reliance

There are four key tasks leading to an endstate that reduces violence to a manageable level, enhances GOI and ISF legitimacy, and sets both on the path to security self-reliance

At endstate, CF are positioned outside of urban areas, covered down on the ISF with enhanced transition teams, and postured to perform strike operations

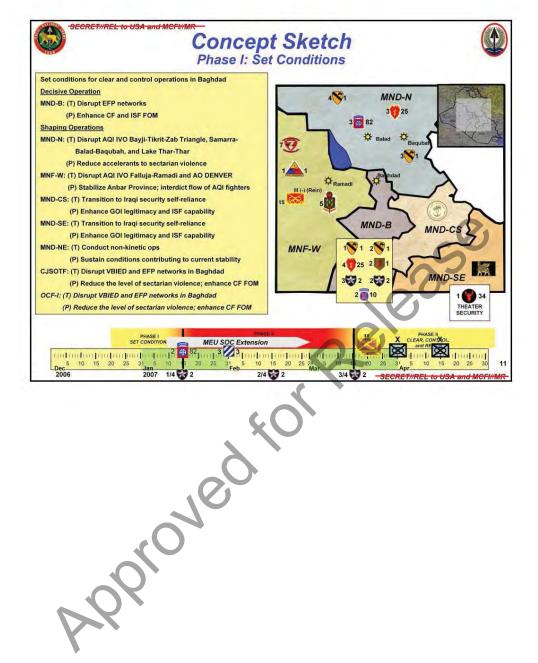
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	Phase I – Set Conditions	
	Phase II – Clear, Control, Retain	
	Phase III – Retain and Renew	
	Phase IV – Transition and Exploitation	0
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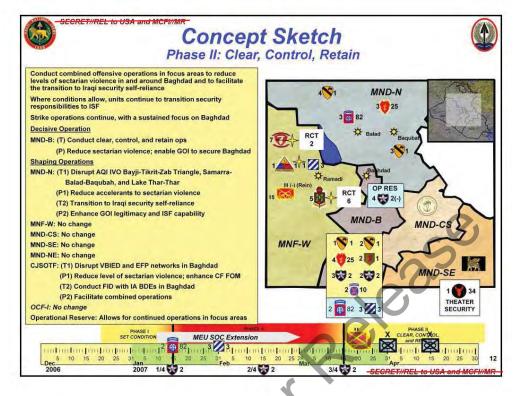
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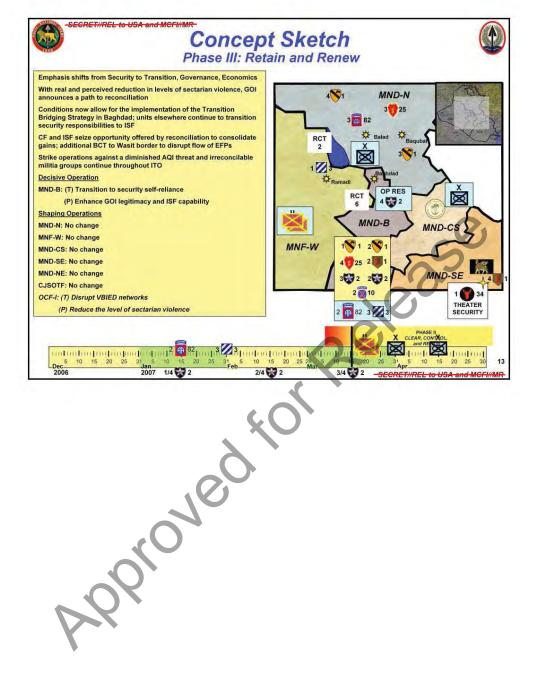
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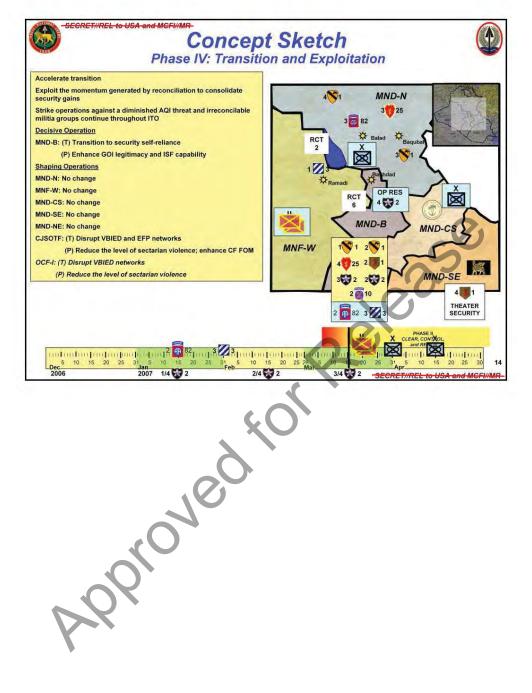
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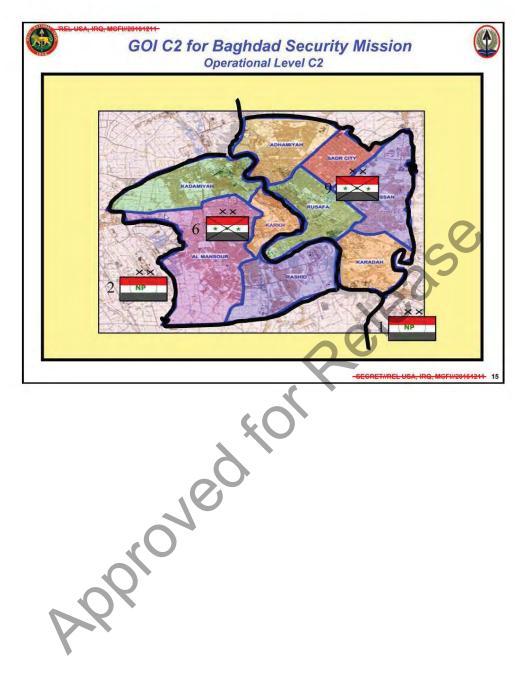


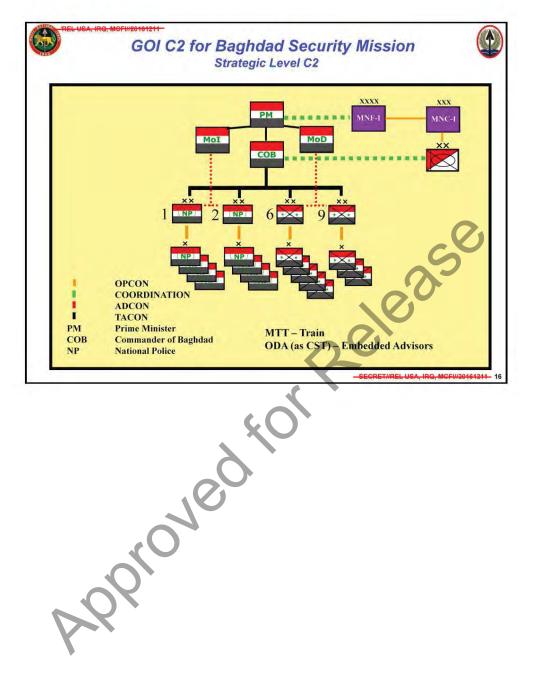


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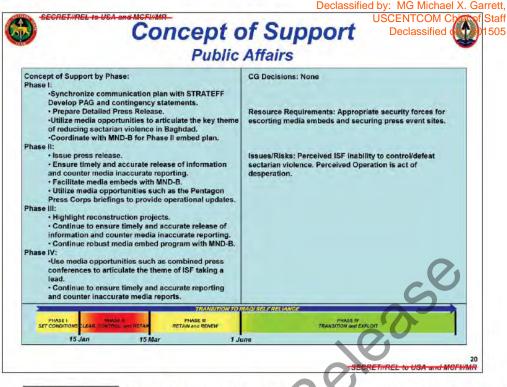




G Actions: Prompt MNF-I and Embassy to engage PM, President, SA, MoD, Mol and Political Parties to gather support for peration and Prime Minister esource Requirements: N/A sues/Risks: Operation hinges on strong support from GOI Prime Minister has already approved of concept; but wi quire Political Party support MNF-I/EMB should continue high-level GOI engagemen lan w/ GOI and Political Parties Prime Minister Expectations: ISF in the lead and quicke ontrol/increased training of ISF
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PHASE W TRANSITION and EXPLOIT
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Concept of Support by Phase: Phase I: Continue existing initiatives including SOE engagement, VOTECH, and microfinance development Phase II: Halt initiatives negatively impacted by kinetic ops. Continue and adapt initiatives to the extent possible. Re-assess economic development plans based on changed economic and security environment. Phase III: Re-start economic development initiatives modified to the extent necessary to reflect new security and economic situation. Phase IV: Transition initiatives to Gol, NGOs, and civilian USG agencies.	CG Decisions When do we disengage or redirect BDA team OPS Resource Requirements: CERP to counter effects of battle damage on infrastructure And businesses. Issues/Risks: Disruption of existing projects and relationships related to development Economic disruptions may be caused by kinetic ops and Increased security measures
PHASE I PHASE II PHASE III SET CONDITIONS CLEAR TOTATION AND RETAIN RETAIN AND RENEW	JURACISELERELANCE TRANSITION and ERELOIT June <u>SECRET//REL to USA and MC</u>
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on the internet; be prepared to counter. Continue ongoing operations to reduce violence and militia activities. Phase II: Conduct engagements to shape expectations and publicize actions the people can take to accelerate a return to a pre-Samarra environment. Continue reinforcement of GOI announcements and calls for cease-fire / reconcilitation. Continue propaganda analysis and counter-actions as necessary. Influence key AIF leaders to agree to a cease-fire and conduct specifically targeted degradation of communications. Publicize GOI efforts and CMO to reduce effects of collateral damage. Miligate loss of public services due to damage. Capitalize on ISF / GOI successes. Focus engagements on key communicators to facilitate transition to ISSR. Phase III: No change. Phase IV: Continue support to the GOI and reinforce success of the GOI / ISF in the eyes of the Iraqi people. Theme-ISF is assuming larger role in the security on to tak and Purpose-Persuade MOI / MOI to suppose curity plan (moving forces and doing their dob).	Concept of Support by Phase:	CG Decisions: None
of communications, Publicize GOI efforts and CMO to reduce effects of collateral damage. Mitigate loss of public services due to damage. Capitalize on ISF / GOI successes. Focus engagements on key communicators to facilitate transition to ISSR. Phase II: No change. Phase IV: Continue support to the GOI and reinforce success of the GOI /ISF in the eyes of the Iraqi people. Physic II: No change. Physic IV: Continue support to the GOI and reinforce success of the GOI /ISF in the eyes of the Iraqi people. PHMSE IV: Conditioner Strategy and Control of Strategy and Purpose- Persuade GOI officials (o spie gainst all actors involved in sectarian violence Theme- ISF is assuming larger role in the security on IO Task and Purpose- Persuade MOI / MOP to suppose security plan (moving forces and doing their (ob)	operation and calls for a cease-fire / reconciliation using handbills, engagements, and media outlets. Analyze AIF propaganda and misinformation activities in the media and on the internet; be prepared to counter. Continue ongoing operations to reduce violence and militia activities. Phase II: Conduct engagements to shape expectations and publicize actions the people can take to accelerate a return to a pre-Samarra environment. Continue reinforcement of GOI announcements and calls for cease-fire / reconciliation. Continue propaganda analysis and counter- actions as necessary. Influence key AIF leaders to agree to	Additional Tactical PSYOP Detachment per BCT Require additional aerial EW platforms (up to three EA-f and one EC-130 with two crews Issues / Risks:
PHASE II PHASE II PHASE III PHASE III RETAIN AND REFAIL RETAIN AND REFAIL RETAIN AND REFAIL RETAIN AND REFAIL OF TRANSPORTING AND SERE OF	of communications. Publicize GOI efforts and CMO to reduce effects of collateral damage. Mitigate loss of public services due to damage. Capitalize on ISF / GOI successes. Focus engagements on key communicators to facilitate transition to ISSR. Phase III: No change. Phase IV: Continue support to the GOI and reinforce success of the GOI / ISF in the eyes of the Iraqi people.	AIF gains the upper hand in the information environment through increased unrestricted propaganda Theme- GOI is taking steps to stop sectarian violence IO Task and Purpose- Persuade GOI officials to speak our against all actors involved in sectarian violence Theme- ISF is assuming larger role in the security of Iraq IO Task and Purpose- Persuade MOI / MOO to support the security plan (moving forces and doing their job)
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senior Public Affairs plans officer. I will be briefing the public affairs Good morning sir, (b)(3), (b)(6) concept of support. During phase I of the operation corps public affairs will synchronize a communication plan with STRAFF as well as develop PAG, contingency statements and prepare a detailed press release to be released during Phase II of the operation. During this initial phase we'll look for media opportunities to articulate the need to significantly reduce the level of sectarian violence in Bagdad and reinforce the Coalition's commitment to putting the ISF in the lead thereby setting the conditions for the operation. We expect statements from the GoI and the NCA to nest with Corps statements which we would expect to elude to an increase in forces as already seen in recent reporting of 2/82's movement into Kuwait. Also during this phase Corps will coordinate with MND-B for an embed plan similar to the one executed for the initial phase of Operation Together Forward. During Phase II corps will send out an initial detailed press release and facilitate the embed program with MND-B as planned in Phase I. For embedding, we will focus on US domestic and International media outlets with the assumption that these reports will be picked up in Iraqi media outlets given the constraint that Iraqi media do not embed with Coalition Forces nor are they allowed to embed with ISF Pan-Arab media will be invited to operational update press conferences and other press events. During this phase it will be critical we ensure the release of timely and accurate information and engage media outlets reporting inaccurate or hyper-editorialized stories. In Phase III we will facilitate media events to reconstruction projects as well as continuing the robust media embed plan. In Phase IV we will highlight operational successes and use combined press conferences to show the ISF's capability to take the lead as we transition to an operational overwatch position. We will continue to engage the media to urge their due diligence in reporting the facts from verifiable sources. PA has no decision points for you at this time. For resource requirements, embedded media may require addition security forces and additional security forces will be needed during scheduled press events such as a media tour through one of the cleared areas. The risk are a perceptions. These perceptions - ISF's inability to control/defeat sectarian violence and that is operation is an act of desperation can be mitigated with a synchronized communication plan; the use of embedded media; the release of timely and accurate information and countering inaccurate media reporting. Pending you questions sir, I will be followed by ...

Concept o	f Support by Phase:	CG Decisions • IA: When do we transition 6IA & 9IA to IGFC?
Phase I:	IA: 6IA & 9IA continue to hold and build Reorganize for "Close & Rear" operations IPS: N/C IPS: N/C	Option 1-IAL at Commencement of Phase II OPCON at Commencement of Phase III Option 2-CHOP to IGFC on 1 Mar 07 Option 3- Delay till mission completion
Phase II:	NP: Cont Re-Bluing/ continue current operations IA: 6IA & 9IA (Reinf)* Close: Clear & hold, Rear: RASO IPS: Active police patrolling in cleared areas	IPS: When to transition to Phase IV (IPS in the lead)?
	· NP: Provide quick response ISO IPS; recommend	Resource Requirements: • Continue to engage MNSTCI/GOI to resource the ISF
Phase III:	NP DO NOT hold battlespace -IA: GIA & 9IA (Reinf)* Close: Hold, Rear: RASO adopt TOW posture over NP/IPS -IPS: Continue community/neighborhood patrols & Engagment	Issues/Risks: • Transition 6IA & 9IA on 1 Mar and risk losing unity of command & change of operating ROE
Phase IV:	A Engaginem NP: Provide quick response ISO IPS -IA: 6IA & 9IA (Reinf)* Adopt OOW of NP/IPS -IPS: Continued program development (PDOP assumes responsibility for policing) -NP: Postured for quick response as required	• AIF lay low during Phase I and II, then reestablish once AO is under IPS control.
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Concept of Support by Phase:	CG Decisions
Phase I: Focus fires to disrupt VBIED/EFP networks, AQI, an Militia activities in Baghdad betts and threat support areas (includii Thar Thar and potentially Wasit areas). Focus engagements on k political leaders in order to gain concurrence for offensive operatio and endstate of operations.	 90 day decision to continue surge operations or begin transition ops 180 day decision to continue with transitioning to ISSR Split Btry MLRS operations
Phase II: Provide monthly assessment of the impact offens operations have on the reduction of sectarian violence. Continue te engage policial leaders for support of offensive operations and be to engage to facilitate transition to ISSR in MND-N, CS, and SE. Continue providing fires in support of CF offensive operations in Baghdad belts and threat support areas. Phase III: Focus engagements on key political leaders to facilitate transition to ISSR in MNF-W and MND-B. Provide month assessment of the impact operations are have on the enhancement GOI and ISF legitimacy. Continue providing fires in support of CF forensive operations in Baghdad belt and threat support areas.	o gin Resource Requirements: • Split Ops will require additional comms, logistical, and force protection assets • Additional EW assets needed
Phase IV: Continue monthly assessments to identify succes and any trends toward redlines. Continue providing fires in suppor CF offensive operations in Baghdad belt and threat support areas.	rt of
TRANSITION	TO IRAQI SELF RELIANCE
PHASE I PHASE III	PHASE IV

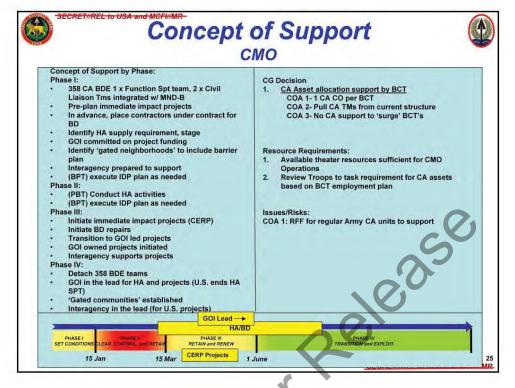
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Concept of Support by Phase: Phase I: - AV force size tailored to maneuver BDE req'ts - Begin AV mob to match BCT arrival dates - Begin infrastructure improvements Phase II: - MNDs and Corps AV flex as necessary to support BCT ramp up - New AV units arrive in theater - Max size of new AV structure is a CAB - CAB conducts shaping and sustaining ops - AV CAB deploys TF structure to support border/remote operations Phase III: No change Phase IV: - Possibile draw down of AV force structure based upon MNC-I CDR guidance and BCT req'ts	CG Decisions • Continuation of AWTs in MND-SE • Approval of AV force structure: CDA 1: Force tailored to BCTs (<3 BCTs) COA 2: AV CAB (3 or more BCTs) Resource Requirements: • Life support and force protection • Maintenance infrastructure and contract support Issues/Risks: • Current AV force structure cannot support additional BCT AV req'ts • CAB structure dependent upon mission req'ts and force gen constraints • Insufficient infrastructure support (maintenance/life) for new AV CAB • Potential increase of responsibilities if CF partners redeplo
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Concept of Support by Phase: Phase I: CFACC main effort is interdicting AQI networks VO Lake Thar Thar to deny flow of destabilizing extremist elements into Baghdad and deny sanctuary to extremists displaced by other operations. CFACC supports other efforts with Interdiction, CAS, EW, Recce and ISR IAW	CG Decisions • Land concept of ops to determine CFACC support plan • CFACC main effort/priorities to assess/source force requirements
Corps priorities. Phase II: Same as Phase I. Phase III: CFACC supports on-going ops with Interdiction, CAS, EW, Recce and ISR IAW Corps priorities.	Resource Requirements: • TBD
Phase IV: Same as Phase III.	Issues/Risks:
	1.4b, 1.4d • Potential diversion of OEF assets impact on OEF • Outcome of RFF for ISR surge
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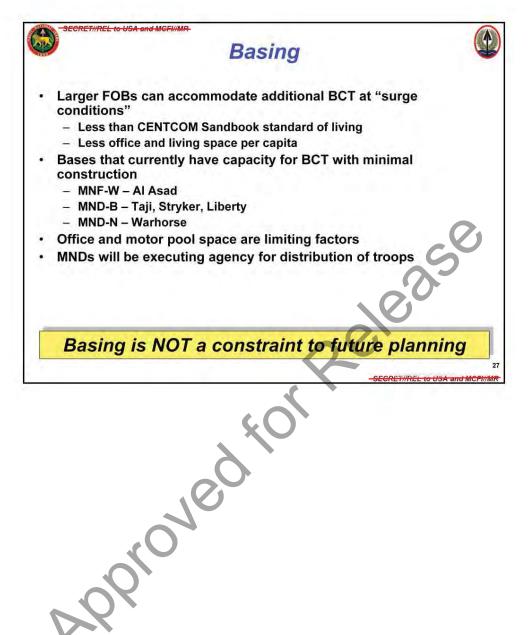


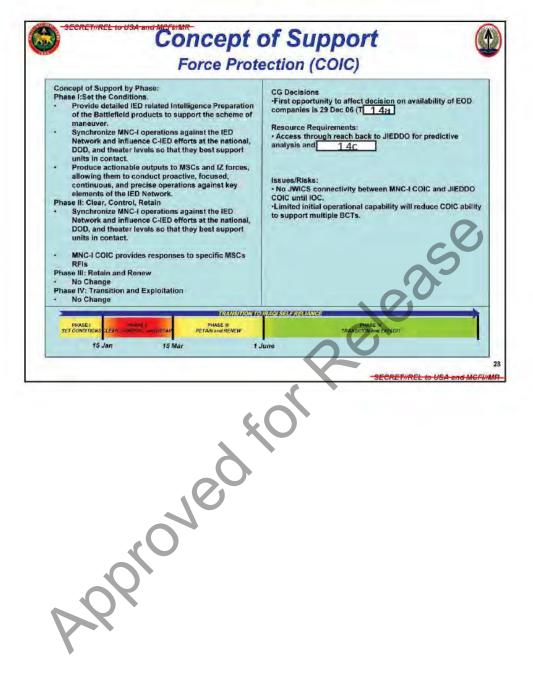
Concept of Support by Phase:	CG Decisions: None
Phase I:	
· Improve BSB	Resource Requirements:
Initiate base camp expansion/	- 1x CBT HVY Co per MND
Improvements	
Phase II:	
Improve/maintain BSB	Issues/Risks:
Continue base camp expansion	Fielding of additional RC equipment
	ISF not trained in RC operations
Phase III: • Complete base camp expansion	
Complete base camp expansion	
Phase IV:	
Transition of base camps to GOI	
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	ENEW TRANSITION and EXELOIT

FACILITIES: MND has to submit their engineer requirements / JARB-JFUB packets ASAP / turn around time for approval-funding could be 2 weeks/out of cycle fund request

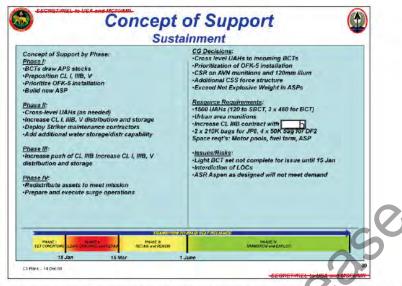
JARB/JFUB to support FP/construction/repairs/services

EHCC: fields, train, and track all RC equipment within ITO ONS: 3-buffalo / 20-RG-31 / 8-husky (Jan-June 07)





Concept of Support by Phase:	CG Decisions: If required, RFF to CFLCC for CFLCC CM Co. (44 th CM Co.)
All Phases: CBRN, MNF-I C2, MNC-I C2, external intel assets (incl. DTK Lab), TI <u>14</u> BCT NBC PLTs, 1/329 th CM PLT, MND-B's Smk/Decon PLT (1/181 st CM PLT) and CONUS reachback work together to:	Resource Requirements: N / A
 Secure and destroy CW munitions and rad materials in conjunction with ongoing operations (this is ongoing now) 	1.4g
 (If AIF counterattack with CBRN) Assess, sample, provide Tech Escort support, perform presumptive identification, mitigate, conduct operational and thorough decontamination 	250
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Sir,

This slide shows the current Logistic support concept to meet the needs as identified of the 4 phases. The headline issues you should be aware of are that the complete Light BCT ste for the DRB will not be ready for issue until 15 Jan, however we can feed units through to meet the equipment flow allowing the majority of the BCT to be in the Baghdad AO to meet the 15 Jan deadline.

Phase I:

BCTs draw APS stocks from ARCENT. LBCT set will not be complete for issue until 15 Jan as an equipment set. Equipment flow will be able to meet unit flow if managed in parallel to a 15 Jan deadline.

Prioritize Objective Frag 5 Kit installation for UAH

Build new Ammo Storage Point within MND-B AO

Phase II:

Cross levelling of UAH as necessary to ensure that up armoured UAH are at point of need.

Activate & deploy STRYKER maintenance contracts as necessary.

Phase III:

ROWPU capacity will need to be increased to meet the population supported. Current production rates mean that bulk water production will only become an issue when the extra 5 BCT set is complete in theater

DECISIONS

Cross levelling priorites

Priorities to recieve Obj Frag 5 Kits

Controlled supply rates imposed for Aviation and 120mm illum ammo natures

RFF for additional CSS assets – 2 x Convoy Support Centre(?) 4 x Mov Con Teams, 1 x Cargo Transfer Platoon.

Potential for need to exceed Net Explosive Weight in Ammo Storage Points.

RESOURCES:

UAH allocation to meet the 85% fill rate.

BRAT tiles for the Bradley uparmour

Urban area munitions will need to be increased to meet force and patrol activity

Class IIIB off take expected to rise significantly due to the armoured vehicle increase hence increased contract pull from 1.4b through MNF-W AO and need for increased capacity in tank farms.

ISSUES/RISKS

As already highlighted the LBCT set will not be complete for issue until 15 Jan.

ASR ASPEN if activated whilst we are surging forces in will considerably affect our sustainability and ability to surge forces in.

Interdiction of the strategic LOC will have significant impact upon or ability to surge forces in and sustain the increased force level.

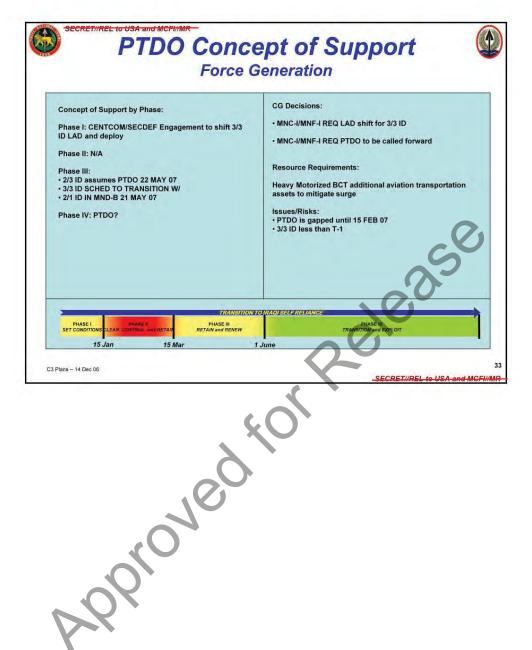
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Concept of Support by Phase:	CG Decisions: None
Phase I: Notify Theater Blood Management of casualty estimate increase for kinetic Operations in Phase II. Prepare Forward Surgical Team and equipment for O/O mission to jump as required to provide interventive surgical capability in surg areas. Coordinate with CENTAF for increase in theater STRATEVAC flights to maintain bed availability. Phase II: O/O move FST as required. Maintain surveillance of bed utilization at Level III Facilities to determine whether theater evacuation policy needs to be amended. Phase III: O/O redeploy FST as required.	Resource Requirements: Lift requirement for FST personnel and equipment o/o. Issues/Risks: Casualty estimates are based on April/Sep 04. Should patient admission rates at Level III facilities exceed 32 patients/day for longer than 4 days, the theater evacuation policy would require amendment to "All stable patients evacuated to Leve IV UFN". Area security posture during phase II could effect medical resupply of 28 th CSH Baghdad. Shift to ar delivery as a primary means would increase air traffic in/out of area increasing exposure to aircrews.
Phase IV: No change	in/out of area increasing exposure to aircrews.
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Phase II: O/O intover 51 as required, maintain surveillance of bed utilization at Level III Facilities to determine whether theater evacuation policy needs to be amended. III facilities exceed 32 patients/day for longer than 4 days, the theater evacuation policy would require amendment to "All stable patients evacuated to Lev IV UFN". Phase III: O/O redeploy FST as required. Area security posture during phase II could effect medical resupply of 28 th CSH Baghdad. Shift to air delivery as a primary means would increase air trafi in/out of area increasing exposure to aircrews. Phase IV: No change TRANSITION TO PAOLISELER REMANCE Phase IV: Secondary and the transmittering and the	Concept of Support by Phase:	CG Decisions: None
Phase I SET CONDITIONS Person I LEAR Phase II RETAIN and RENEW Phase III TRANSTON and REPLOT 15 Jan 15 Mar 1 June	estimate increase for kinetic Operations in Phas Prepare Forward Surgical Team and equipment mission to jump as required to provide interven surgical capability in surg areas. Coordinate wi CENTAF for increase in theater STRATEVAC fli maintain bed availability. Phase II: 0/0 move FST as required. Maintain surveillance of bed utilization at Level III Facilities to determine whether theater evacuati needs to be amended. Phase III: 0/0 redeploy FST as required.	se II. Resource Requirements: Lift requirement for FST for O/O personnel and equipment o/o. the ghts to Issues/Risks: Casualty estimates are based on on policy Issues/Risks: Casualty estimates are based on April/Sep 04. Should patient admission rates at Lev III facilities exceed 32 patients/day for longer than 4 days, the theater evacuation policy would require amendment to "All stable patients evacuated to Lev V UFN". Area security posture during phase II could effect medical resupply of 28 th CSH Baghdad. Shift to air delivery as a primary means would increase air traft
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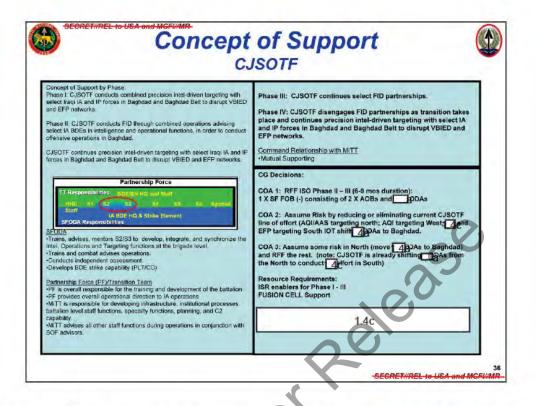


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Concept of Support by Phase:	CG Decisions
Phase I: Set Conditions	NONE
 Provide legal support and guidance in all 	
core legal disciplines Administer the Iragi Army Legal Advisor	
Partnership Program (IALAPP)	
 IA BDEs in Baghdad under CF OPCON; operate under MNC-I ROE 	Resource Requirements:
operate under MNC-I KOE	NONE
Phase II: Clear, Control, Retain	
A BDEs in Baghdad complete transition to	
IGFC OPCON; begin operating under Iraqi ROE	
	Issues/Risks: • Extension of State of Emergency
Phase III: Retain & Renew NO CHANGE	Conduct-Based Targeting
	Detainee Processing/Investigative Judges
Phase IV: Transition & Exploitation	\wedge
NO CHANGE	
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SET CONDITIONS CLEAR, CONTROL and RETAIN RETAIN AND RENEW	TRANSITION and EXEL OIT
15 Jan 15 Mar	1 June

Sir,

This slide depicts our concept of legal support. In Phase I, there will be no significant changes in the manner in which the SJA section conducts its business. There will also be no changes to the CF OPCON status of IA BDEs in Baghdad. Consequently, they are required to comply with MNC-I ROE in Phase I. Towards the end of Phase II, however, when the IA BDEs in Baghdad transition to IGFC OPCON status, they will operate under Iraqi ROE.



Phase I: CJSOTF conducts combined precision intel-driven targeting with select Iraqi IA and IP forces in Baghdad and Baghdad Belt to disrupt VBIED and EFP networks.

Phase II: CJSOTF conducts FID through combined operations advising select IA BDEs in intelligence and operational functions, in order to conduct offensive operations in Baghdad. The select IA BDEs are ones that have assumed battle-space, and are under IGFC control.

The delineation of duties of <u>1.4a</u> and Transition Teams are depicted in the box as well as described underneath. Primarily the ODA focuses

1.4a, 1.4c

Phase III: CJSOTF continues select FID partnerships.

Phase IV: CJSOTF disengages FID partnerships as transition takes place and continues precision intel-driven targeting with select IA and IP forces in Baghdad and Baghdad Belt to disrupt VBIED and EFP networks The command relationship between the MiTT and 1.4a is mutually supportive.

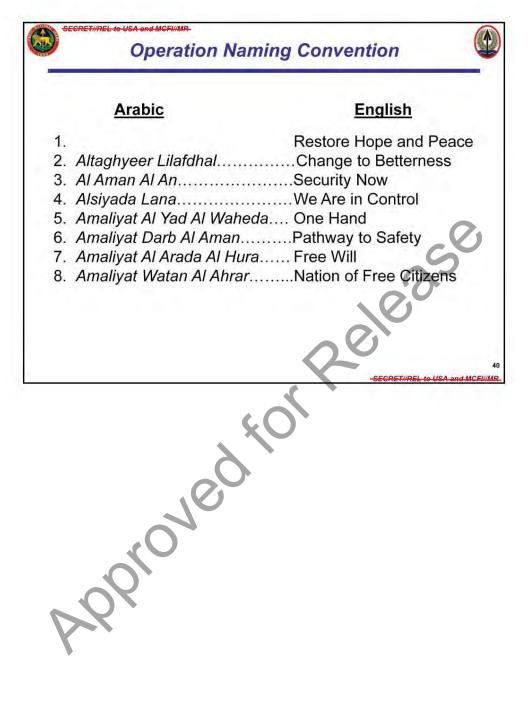
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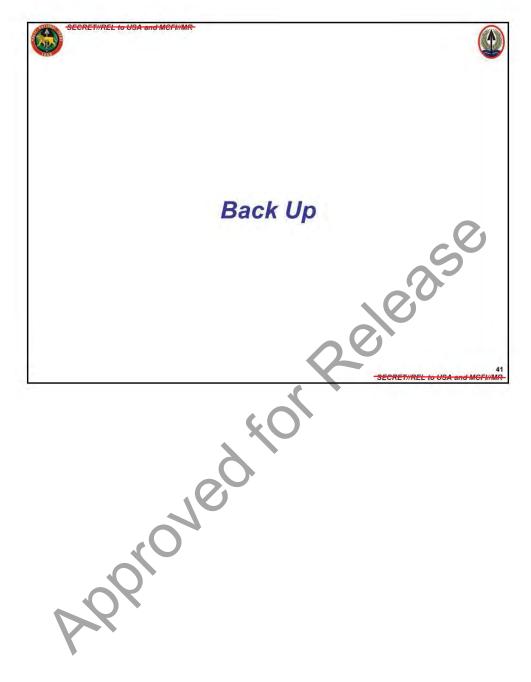
Concept of Support by Phase:	CG Decisions NA
 Phase I: Validate network infrastructure Integrate units into current comms architecture Identify and fill communication shortages Deconflict potential frequency issues Phase II: Maintain network connectivity Maintain flexibility within the network Phase III: Maintain network connectivity Maintain network connectivity Maintain network connectivity Maintain network connectivity Maintain network connectivity Maintain network connectivity Maintain network connectivity Maintain flexibility within the network 	Resource Requirements: NA Issues/Risks: NA
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Concept of Support by Phase:	CG Decisions
Phase I: Assist in identifying and addressing space related shortfalls for incoming units Phase II: Provide Static IR Reporting, confirm GPS health ISO MLRS fires, assess terrestrial weather affects on space based ISR, Monitor EMI reporting	Resource Requirements: Incoming unit equipment may not meet need for secure long-haul communications and BFT
Phase III: Assist units in obtaining releasable imagery ISO RENEW operations Phase IV: Train Gol in the use of space based products which facilitate transition	1.4a, 1.4g
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DATE	TIME	MEETING/BRIEFING	NOTES
18 Dec 06	1000	SPM Topic: Receipt of Mission * Generate WARNO #1	Time line Concept slides across LOOs Flow of forces Decision Points (DPs) Command and control Operation naming convention
10 0 00	700		7 Way Ahead
19 Dec 06 20 Dec 06	TBD	MNF-I presents concept to MOD & MOI	Concept slides
20 Dec 06	1900 (T)	Briefing to SECDEF	Concept Force structure requirements
22 Dec 06	TBD	MNF-I Briefing to GEN Casey	Decision briefing
23 Dec 06	TBD	Mission Analysis Briefing * Generate WARNO #2	Facts & Assumptions Specified and Implied Tasks Prioritize Essential Tasks Define Theater Strategic and Military Endstate Initial CCIR
24 Dec 06	TBD	CG Planners' Huddle	Mission and Commander's Intent
25 Dec 06	1000	SPM Topic: Mission & Commander's Intent	
26 Dec 06	0900	OPT: Situation/COA Development Geostrategic Analysis COA Development COA Analysis COA Recommendation	[CDR, MNF-I departs to CONUS] 1. Task Organization 2. Subordinate unit missions 3. Recommended CCIR 4. Decision Matrix (as applicable)
29 Dec 06	TBD	COA Briefing * Generate WARNO #3	Decision Briefing. Output: 1. Approved COA 2. Refined Cdr's Intent & Guidanc 3. Refined CCIR
30 Dec 06	0900	OPT: Strategic Concept Operational Focus/Subtasks Joint Organization Supporting Plans	- Synchronization - C2, Sustainment, Theater Structur - Synchronized with other plans
31 Dec 06		Orders Production	
1 Jan 07	1000	SPM Topic: Order Brief	Audience: MNC-I Cmd & Staff
8 Jan 07	1000	SPM Topic: Order Briefing to Commanders	Conduct Confirmation Briefings
9 Jan 07			[CDR, MNF-I returns to Iraq]
9-12 Jan 0	7 TBD	Conduct Commander Backbriefs	* Backbrief format in order

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Concept of Support by Phase:	CG Decisions
Phase I: Continue to submit requirements as they occur; identify all JARB requests supporting this mission as "Operation Overwatch"	
Phase II:	Resource Requirements:
Phase III:	
Phase IV:	Issues/Risks:
PHASE I PHASE II PHASE III SET CONDITIONS CLEAR, CONTRAC, unit RETAIN RETAIN and RENEW 15 Jan 15 Mar	PHASE N TRANSITION and EXPLOIT 1 June
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Pages 46 through 47 redacted for the following reasons: 1.4a, 1.4c, 1.4g, (b)(3), (b)(6)

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POC:	- <u>(Fires/Effects)</u> 1 of 2
Facts 1. C/2-4 FA (MLRS) currently positioned in MNF-W 2. See attached map for GMLRS and ATACMS ranges from current position 3. Anno status: GMLRS (Iraq – 215, Kuwait – 162); ATACMS (Iraq – 5. Kuwait 9) 4. MLRS Bitry split ops capability for limited time 5. SAUSMC and 2xUSN Provilers in ITO provider – Minutes Flowin/Requested (8457)(21259 = 40%)	Assumptions 1.4g 2. BCTs will deploy with all organic indirect fire support systems and radars
1.4a, 1.4g	
Constraints 1xMLRS Btry in ITO, may require Btry split ops Btry split ops will require additional resources to augment firing PLT MID-SE policy on counter-fire permits response only if CF "ayes on" Any repositioning of radars will require forces for force protection	alease
	SEGRET/WREL to USA and MDFI/MI
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POC:	(b)(3), (b)(6)
Specified Tasks 1. Conduct a 90 day assessment on the progress of operations in reducing sectarian violence	<i>ISSUES / Risks</i> 1. Need additional EW assets (16 hours/another prowler sqn)
Implied Tasks Joint Fires: 1. Provide GMLRS fires to disrupt VBIED and EFP networks around baghdad and in threat support areas 2. Provide GMLRS fires to disrupt AQI and militia activities around baghdad and in threat support areas 3. BPT to conduct Btry split operations to cover more areas in the ITO Engagements: (ongagements developing) 1. Engage key leaders (political and religious) to denounce violence and discourage participating in militarinsurgent activity 2. Engage key leaders to support "martial law" and assist in explaining to populace purpose of operations 3. Engage Key political leaders to support all specified starting conditions and to facilitate transition to ISSR Assessments: 1. Conduct a 180 day assessment on the progress of operations in the enfancement of GOI and ISF legitimacy 2. Conduct monthly assessments on all effects, focusing on essential effects by phase	Essential Effects by Phase: (Focus of effects will overlap by phase and location) Phase 1-11: Control the Borders Insurgency Neutralized Enable the GOI to break the cycle of sactarian violence and prevent its spread Phase III: IPS in the Lead IA in the Lead Phase IV: Development of Local and Provincial GoV1 Development of Local and Provincial GoV1 Develop Economic Opportunities Escretion of Local and Provincial GoV1 Develop Economic Opportunities
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(b)(3), (b)(6)
ISSUES / Risks 1. GFACC assets, if employed in a focused, synergistic manner can take major role in the offensive and mitigate ground force number fimitations 2. Given appropriate ROE/PID and with joint force assistance, CFACC could potentially take complete responsibility for the following tasks ranked in order of feasibility: 1. Lake Thar Thar 1.4b, 1.4d 3. CFACC force potentials for limited duration operation
1. Surge (raq-based aircraft 2. Reapportion/surge]
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	1.4a, 1.4g	8
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	Options for Interdicting IR Border: FOB Delta	
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